



**Visit of Members of the Public Accounts Committee
of the Anguilla House of Assembly**

1 - 5 February 2016

Houses of Parliament, London

REPORT



CONTENTS

1.	EXECUTIVE SUMMARY	3
2.	DELEGATION	3
3.	AIM & OBJECTIVES	3
4.	PROGRAMME COMMENTS	4
5.	PROGRAMME	8
6.	MEDIA COVERAGE	14
7.	OUTCOMES & FOLLOW-UP ACTIVITIES	14
8.	FUNDING BREAKDOWN	15
9.	ACKNOWLEDGEMENTS	15
10.	ABOUT CPA UK	16



1. Executive Summary

1.01 The CPA British Islands Mediterranean (CPA BIMR) organised an Observation Mission to the General Election in Anguilla (April 2015) and a subsequent Post-Election Seminar (August 2015). Following the successful delivery of the two programmes, the House of Assembly requested support from CPA UK in coordinating a series of activities forming part of a three year Parliamentary Partnership Programme (PPP) with the UK Parliament (2015-2018).

1.02 The PPP aims to empower and support Members and Officials of the House of Assembly to implement the 2015-2020 Strategy through access to procedural support, capacity building workshops and international parliamentary networks in delivering solutions to challenges specific to small legislatures. The House of Assembly's 2015 - 2020 Outline Strategy and Workplan, as agreed by a Committee of the Whole House (October 2015), aims to create a more capable and efficient House of Assembly office, support the progression towards a more effective House of Assembly and engender respect for and an appreciation of the work of the House of Assembly by Members and the Public.

1.03 The first agreed activity of the wider PPP was a visit from the Chair, Members and Clerk of the Anguilla Public Accounts Committee held in Westminster on 1-5 February 2016, details of which are included in this report.

1.04 This programme formed part of the CPA UK International Outreach Team strategy to focus its core parliamentary strengthening activities in the UK Overseas Territories.

2. Delegation

The visiting delegation from the House of Assembly of Anguilla consisted of:

- Hon. Palmavon Webster MLA, *Chair, Public Accounts Committee & Leader of the Opposition (Independent)*
- Hon. Evalie Arlene Bradley MLA, *Ministerial Assistant, Ministry of Home Affairs, Natural Resources, Lands and Physical Planning (Anguilla United Front)*
- Hon. Paul Harrigan MLA, *Second Nominated Member, Public Accounts Committee, Member Legislative Rules Revision Committee (Independent)*
- Hon. Terry Harrigan MLA, *First Nominated Member, Deputy Speaker (Anguilla United Front)*
- Lenox Proctor, *Clerk, Public Accounts Committee & Clerk, Anguilla House of Assembly*
- Marejah Smith, *Leader of the Opposition, Anguilla Youth Parliament*

3. Aim & Objectives

3.01 **Aim:** The programme aimed to build the capacity of the Chair, Members and Clerk of the Public Accounts Committee (PAC) to fulfil their respective roles effectively and efficiently.



HOUSES OF PARLIAMENT

3.02 **Objectives:** A supporting and interlocking set of objectives, to:

- 3.02.1 Provide a comprehensive introduction of the role and functions of the PAC to the new Chair, Members and Officer of the PAC of the Anguilla House of Assembly.
- 3.02.2 Facilitate exchanges between the Anguillan PAC and the UK PAC, the National Audit Office, the World Bank Parliamentary Strengthening Programme and other stakeholders with a view to cementing long-term supportive relationships.
- 3.03.3 Identify key challenges Anguilla faces in implementing international best practices related to financial scrutiny, and identify practical ways to implement them in an Anguillan context.
- 3.03.4 Identify key issues and topics to be explored further in the following in-territory PAC Workshop as part of the long-term Parliamentary Partnership Programme between CPA UK and the Anguilla House of Assembly.
- 3.03.5 Integrate the participation of a Youth Parliamentarian to build their understanding and knowledge of the role of the PAC and in the long-term increase the pool of competent first term parliamentarians entering the Anguilla House of Assembly.

4. Programme comments

4.01. *Functions, remit and role of the Public Accounts Committee*

4.01.1 In the opening session of the programme, delegates met with Simon Patrick, Principal Clerk of Select Committees in the House of Commons and Jonathan King, Clerk of the Public Accounts Committee in the Isle of Man. Mr Patrick gave a thorough overview of the UK Parliament's role in financial oversight of Government spending, and outlined the remit of the PAC within this framework. He emphasized that the principal remit of the UK PAC was scrutinising value for money of expenditure across government departments, not to certify the audits of those departments. Mr King then outlined financial oversight frameworks in Tynwald, the Parliament of the Isle of Man. Delegates commented on similarities in the approval of the Government's annual budget in the Anguilla House of Assembly and Tynwald. In both cases, the influence of individual Members over the budget was deemed minimal. Members could propose amendments to reduce but not increase spending and taxation.

4.01.2 The delegation met with Sarah Petit, former Clerk of the UK PAC and Niall Johnston of the World Bank Group Parliamentary Strengthening Cluster to discuss factors contributing to the effectiveness of a PAC. Ms Petit listed four factors she considered key to working effectively: a close relationship with the Supreme Audit Institution (SAI), cross-party cooperation, professional training for Members and basing inquiries, questions and reports very closely on evidence. She also highlighted the importance of following-up on reports. The delegation was informed that the UK PAC was increasingly spending time and resources on following-up on reports and recommendations. Ms Petit stressed that Committee Members should be encouraged to return to inquiries and monitor the implementation of their recommendations.

4.01.3 Mr Johnston then gave an overview of different PAC practices across the Commonwealth, providing an international comparison. He stated that the Westminster PAC model inherited by some



HOUSES OF PARLIAMENT

Commonwealth PACs was not always the most appropriate for all legislatures. He suggested that exploring Standing Orders of a specific legislature was the best way to define the scope and remit of the PAC within the appropriate national context. Another point Mr Johnston stressed was related to the effectiveness of the PAC. He noted that Committees limited to examining only objections raised directly in audit reports missed the opportunity to identify systemic issues in spending across government departments. These issues were more easily identified in VFM reports with a broader scope.

4.01.3 Delegates discussed Committee Membership with former UK PAC Members Stephen Hammond MP and Nick Smith MP. Mr Smith served in the PAC under the Chairmanship of Rt Hon. Dame Margaret Hodge MBE MP, and stressed the importance of the personality and leadership style of the Chair in the successful running of the Committee. Mr Smith illustrated how Dame Margaret sought consensus amongst Members, as he argued, recommendations which are included in Committee reports are more impactful if agreed upon unanimously. Mr Hammond explained that all UK Committees sought consensus and tried to avoid votes, which led to a considerable reduction of the criticism in reports. He also explained the practice of having “rapporteurs” or Lead Members in the Committee take the lead alongside the Chair on specific inquiries. This brought greater depth to inquiries, made the best use of Members’ expertise and encouraged Members to become more involved with the Committee’s work. Anguilla PAC Chair Mrs Webster inquired as to whether rapporteurs received individual media coverage and was assured they did, which she saw as beneficial both for Members and the Committee.

4.01.4 In a meeting with UK PAC Clerk Dr Stephen McGinness, discussion focused on the support provided to the PAC by its officers. Dr McGinness outlined his role as Clerk and demonstrated software used by the UK PAC to circulate materials, briefings and reports to Members. He gave the delegation an overview of the Committee’s relationship with the UK National Audit Office (NAO) in terms of briefing the PAC on audit reports as well as supporting inquiries. The delegation were informed that the UK NAO produces the first draft of PAC reports, which are subsequently discussed, amended and approved by PAC Members.

4.02. Relationship between the PAC and the Supreme Audit Institution (SAI)

4.02.1 In the first of two sessions with David Goldsworthy, Head of International Relations and Technical Cooperation at the UK NAO, delegates discussed the function of the SAI. Mr Goldsworthy stated that an Audit Office must be clear about its purpose and communicate this to all key stakeholders. The SAI scrutinises public spending; this helps Parliament hold government departments to account for their use of public money and helps improve performance and service delivery to ensure citizens get the best deal for their money. Mr Goldsworthy stressed the importance of the independence of the SAI. He argued that part of the independence of the SAI lied in having a Chief Auditor who was not part of the Government and had legal immunity, the freedom of the SAI to recruit and manage their own staff, an SAI free to decide what to audit and how, as well as clear powers allowing the SAI to access information and follow public funds and resources. Mrs Webster explained that although the Anguillan Constitution had provided for a PAC since 1976, the platform was only being put in place at the time of the visit. Until recently, the UK Audit Office was Anguilla’s SAI but audit services were at the time of the visit provided by the Welsh Audit Office.



4.02.2 Taking the example of the UK NAO, Mr Goldsworthy then discussed the importance of the relationship between a PAC and its SAI. He explained that the NAO has a small team dedicated to coordinating the Office's relationship with Parliament and which works very closely with the PAC. A list of upcoming NAO reports is sent to the Committee three times a year to inform their programme of work and that it is possible for the NAO to work on requests from the PAC. Additionally, Mr Goldsworthy informed the delegation that the NAO briefed the PAC before every hearing, provided a set of questions for each report to address, as well as additional detailed questions for the Chair. Mr Goldsworthy explained that in the UK NAO reports were cleared by the Department(s) they examine in a clearance meeting, and that Departments did not publicly challenge these reports, though this was not common practice across the Commonwealth.

4.02.3 Mr Goldsworthy underlined the importance of informing all stakeholders of the work of the PAC and their roles in relation to the PAC. He stressed that this understanding formed the basis for collaboration and effective working and then urged the Committee to reinforce this message on the floor of the House. He suggested scheduling conversations with accounting officers and the House of Assembly as a whole to reiterate the role of the PAC to further collaboration and understanding.

4.02.4 In a session with Aruni Muthumala and Larry Honeysett of the House of Commons Scrutiny Unit, both speakers encouraged the Anguillan PAC to consult their Auditors for suggestions of topics for inquiry, and to consider the capacity of their audit body when planning their programme of work. Discussions focused on criteria for determining this programme of work, which could include Members' interests, media interest or areas of public concern. The Scrutiny Unit proposed some possible selection criteria including areas of known concern in departmental spending, late or qualified accounts and large value or large-scale accounts. The PAC could approach inquiries thematically to examine lessons to learn cross-departmentally, for example in IT, infrastructure and service delivery.

4.03. PAC inquiries

4.03.1 Delegates met with UK PAC Member, Nigel Mills MP and former PAC Clerk Philip Aylett, currently Senior Clerk in the House of Commons Scrutiny Unit, to discuss gathering evidence for PAC inquiries. Mr Aylett stressed that Committees should work on evidence and not assertion, though he argued, it was sometimes difficult to distinguish between the two. A clear focus on evidence allows a Committee to work without party political biases and produce strong reports. UK Committees take two types of evidence, written and oral, compiled by Committee Clerks. Nigel Mills MP commented on the importance of selecting the best witnesses for inquiries. The UK PAC takes evidence from Accounting Officers in Government Departments or senior civil servants responsible for delivering specific programmes. This means their focus is on how policy has been implemented and public money spent rather than on the Government policy itself.

4.03.2 The delegation then met with Philip Davies MP, a Member of the Justice Select Committee, and Nick Walker, Clerk of the Justice Select Committee, to discuss holding Committee inquiries. The speakers



HOUSES OF PARLIAMENT

gave an overview of how the Justice Committee holds inquiries, first gathering written evidence and then selecting witnesses to give oral evidence in a public hearing. Mrs Webster asked about the formal powers of Select Committees and Mr Davies replied that though Committees did have formal powers outlined in Standing Orders, they were influential rather than powerful. Their influence came from developing expertise in a relevant area and producing credible reports. He explained that a Committee with a majority of Government Members, as in UK Select Committees, produced more credible recommendations as it could not simply be dismissed as a political opponent by the Government of the day.

4.03.3 Monitoring committee recommendations was the focus for discussion in a session with UK PAC Members Richard Bacon MP and Kevin Foster MP. Mr Bacon commented that the UK PAC have struggled historically with following up on recommendations they have made and ensuring that the Government implemented agreed changes. They were currently trying to institutionalise this process, but the PAC did not produce an automatic follow-up report for each set of recommendations issued. The Anguillan delegation asked about training for PAC Members to enable them to fulfil their role fully. Mr Foster, a new PAC Member from the 2015 intake, indicated the majority of his learning had come from briefings and observing other Members in action in PAC hearings.

4.04. Committee Outreach

4.04.1 Delegates met with Leoni Kurt, Committee Outreach Manager and Lucinda Blaser, Digital Engagement Manager, both for the House of Commons. Ms Kurt gave an overview of how her Chamber and Committees team educated people about legislation and select committees, including work aimed at involving more people in committee inquiries. She discussed how the team used many techniques to engage the public, such as holding evidence sessions outside London, working with Universities to teach students about Parliament and running parliamentary knowledge courses for Civil Servants. The UK Parliamentary Outreach team was created to remove the mystery and antiquity surrounding Westminster and encourage public ownership of Parliament. Ms Blaser then outlined her work in digital outreach, engaging with the public online. She explained how she collaborates with online communities and forums, informing them of parliamentary business that is relevant to them and encouraging users to submit evidence to committee inquiries. The digital engagement team also put parliamentary documents into an online space to make them easily accessible to these e-communities.

4.04.2 Tim Bowden, Media Officer to the UK PAC, met with the delegation to discuss how a PAC can best work with the media. Mr Bowden outlined his role in publicising PAC inquiries and reports and acting as the first point of contact for media inquiries. His role also involve responding to breaking news of public interest, which can inform future PAC inquiries. Mr Bowden explained that all UK PAC inquiries were live streamed, and Mr Proctor highlighted that the Anguillan Committee was at the time of the visit investigating live streaming their inquiries as there was a large diaspora interest in the Committee. Mr Bowden then discussed his media work with the new PAC Chair at the start of the Parliament, scheduling interviews to build her profile and status. He underlined the importance of being proactive when working with the media, building contacts and regularly disseminating information to the public.



HOUSES OF PARLIAMENT

4.04.3 Susie Latta, Head of Conferences and Projects, CPA UK and Niall Johnston of the World Bank Group Parliamentary Strengthening Cluster discussed membership of the Commonwealth Association of Public Accounts Committees (CAPAC)¹ and the Caribbean Network of Public Accounts Committees (CarNPAC)² with delegates. The speakers outlined the opportunities available to the PAC should they wish to join an international PAC organisation and provided information on upcoming conferences, future work and how to apply for membership.

4.05. Key challenges for the Anguilla Public Accounts Committee

4.05.1 The delegation discussed some key challenges particular to PACs in small legislatures with Jonathan King, PAC Clerk, Isle of Man and Niall Johnston, World Bank Group. Mr King highlighted the importance of an adequate, independent, well-resourced staff for the PAC and gave examples of guidelines to protect the independence of Committee staff in the Isle of Man. He underlined the importance of Hansard recording of meetings and inquiries, which should be published and available publically to ensure transparency. Mr Johnston then argued that the UK could be held back by centuries of tradition, making reform difficult, but new PACs were in a good position to design their own ways of working to maximize effectiveness. Delegates also discussed issues with a backlog of Audit reports. Mr Johnston suggested that PACs should not start with the oldest backdated reports but instead focus inquiries on current reports to ensure the best use of present funds.

4.05.2 Delegates identified a key challenge for the PAC in retaining independence from Government. In a session with Chris Evans MP, UK PAC Member and Anthony Staddon, Parliamentary Consultant, World Bank Group Parliamentary Strengthening Cluster, discussion focused on practical ways a committee can remain independent in inquiries. Mr Evans encouraged the PAC to focus on the work of the Civil Service as the machinery of Government rather than on any Government decisions. By making recommendations to improve this machinery, the Committee can remain politically independent but also gain cross-party backing from within Parliament to tackle inefficiencies in public expenditure.

4.05.3 Mr Staddon then gave examples of practices from other Commonwealth PACs aimed at increasing committee independence. In St Lucia, the PAC established a code of conduct for Members, including rules whereby no PAC Member would participate in an inquiry if it concerned their own time in Government. In the Isle of Man, the PAC established a series of benchmarking criteria for selecting inquiries that proved useful in choosing inquiries transparently, and hence depoliticising the inquiry selection process. The delegation were also informed that PACs in Jersey and Guernsey appointed non-parliamentarians to the Committee, an initiative currently under consideration in St Lucia. Mrs Webster, Anguilla PAC Chair, was interested in this mechanism and raised the possibility of the Anguilla PAC appointing a nominated lay-member.

5. Programme

¹ More information about the CAPAC initiative can be found [here](#).

² Information regarding CarNPAC can be found [here](#).



HOUSES OF PARLIAMENT

MONDAY 1 FEBRUARY		
0915	<i>Depart Park Plaza Riverbank for Houses of Parliament Met by Helen Gardner, Programme Officer, CPA UK</i>	
1000	Welcome and programme briefing <i>Rachael Atkins, Americas, Caribbean & Europe Programme Manager, CPA UK Helen Haywood, Deputy Chief Executive & Head of Strategy & Business Development, CPA UK</i>	CPA Room
1030	Parliament's role in financial oversight This session will give an overview of the public financial management landscape. It will examine the importance of the PAC, the scope of PAC activity and the role of parliament in budget and expenditure <i>Simon Patrick, Principal Clerk of Select Committees, House of Commons Jonathan King, Clerk, Public Accounts Committee, Deputy Clerk of Tynwald and Clerk of the Legislative Council, Isle of Man</i>	CPA Room
1130	What makes for an effective PAC? This session will be a discussion on what conditions and factors are necessary to create an effective PAC; from a broad mandate in overseeing all public expenditure to a focus on accountability. <i>Sarah Petit, Private Secretary to the Director General, House of Commons; Former Clerk, UK Public Accounts Committee Niall Johnston, Coordinator for the Asia, Caribbean and Pacific Regions and the Commonwealth, Parliamentary Strengthening Cluster (PSC), World Bank Group</i>	CPA Room
1230	Challenges for PACs in Small Legislatures The session will examine specific challenges faced by PACs in small legislatures and how best to resolve them. <i>Jonathan King, Clerk, Public Accounts Committee, Deputy Clerk of Tynwald and Clerk of the Legislative Council, Isle of Man Niall Johnston, Coordinator for the Asia, Caribbean and Pacific Regions and the Commonwealth, Parliamentary Strengthening Cluster (PSC), World Bank Group</i>	CPA Room
1330	Lunch	CPA Room
1430	International Organisations	CPA Room



HOUSES OF PARLIAMENT

	<p>This session will examine membership of international associations and bodies including:</p> <ul style="list-style-type: none"> - Commonwealth Association of Public Accounts Committees (CAPAC) - Caribbean Network of Public Accounts Committees (CarNPAC) <p>Susie Latta, <i>Head of Conferences & Projects, CPA UK</i> Niall Johnston, <i>Coordinator for the Asia, Caribbean and Pacific Regions and the Commonwealth, Parliamentary Strengthening Cluster (PSC), World Bank Group</i></p>	
1515	Tea/coffee	CPA Room
1600	<p>Observe a UK Public Accounts Committee meeting</p> <p>Use of consultants and temporary staff</p> <p><i>Oral evidence: John Manzoni, Chief Executive of the Civil Service and Permanent Secretary, Cabinet Office; and Clare Moriarty, Permanent Secretary, Defra and Mark Sedwill, Permanent Secretary, Home Office</i></p>	Committee Room 15
	<i>End of day</i>	
TUESDAY 2 FEBRUARY		
0845	<p><i>Arrive Portcullis House Entrance, Victoria Embankment</i></p> <p><i>Met by a CPA UK representative</i></p>	
0900	Tour of the Houses of Parliament	
1045	<p>What makes an effective Supreme Audit Institution (SAI)?</p> <p>This session will examine what audit is and what Supreme Audit Institutions do.</p> <p><i>David Goldsworthy, Head of International Relations and Technical Cooperation, UK National Audit Office</i></p>	CPA Room
1145	<p>Relationship between the PAC and the SAI</p> <p>This session will explore how the two bodies work together to improve financial management and reporting, what type of relationship would be most effective and how they can collaborate to plan their work effectively.</p> <p><i>David Goldsworthy, Head of International Relations and Technical Cooperation, UK National Audit Office</i></p>	CPA Room
1245	<p>Lunch with Ian Liddell-Grainger MP</p> <p><i>Chair, CPA UK Executive Committee</i></p>	Barry Room



HOUSES OF PARLIAMENT

1400	<p>The hearing process/holding inquiries</p> <p>The session will take the form of an introduction to and overview of the hearing process, from evidence sessions to Government reports and debates.</p> <p>Philip Davies MP (Conservative), <i>Member, Justice Committee</i> Nick Walker, <i>Clerk, Justice Select Committee, House of Commons</i></p>	CPA Room
1500	<p>View proceedings in the House of Lords</p>	Commonwealth Gallery
1545	Tea/coffee	CPA Room
1615	<p>Gathering evidence</p> <p>This session examines the process of gathering evidence, including written and oral evidence and calling witnesses. How best to involve the public? How to ensure relevant witnesses attend?</p> <p>Nigel Mills MP (Conservative), <i>Member, UK Public Accounts Committee</i> Philip Aylett, <i>Senior Clerk, Scrutiny Unit; Former Clerk, UK Public Accounts Committee</i></p>	CPA Room
1715	<i>End of day</i>	
WEDNESDAY 3 FEBRUARY		
0845	<p><i>Arrive Portcullis House Entrance, Victoria Embankment</i></p> <p><i>Met by a CPA UK representative</i></p>	
0900	<p>Committee Membership</p> <p>This session will examine Member engagement and responsibility sharing as well as the roles and responsibilities of the Chair, Members and staff. It will also explore the following question: how can PAC Members work together across party lines and build cross-party consensus?</p> <p>Stephen Hammond MP (Conservative), <i>Member, Treasury Select Committee; Former Member, UK Public Accounts Committee</i> Nick Smith MP (Labour), <i>Shadow Minister for Environment, Food and Rural Affairs; Former Member, UK Public Accounts Committee</i></p>	Room W4
1000	<p>Committee Outreach</p> <p>This session will explore how the PAC can best engage the public and address the following questions: how should PACs work with civil society and community groups? How can the PAC inspire interest and raise the profile of the committee?</p>	Room W4



HOUSES OF PARLIAMENT

	<p>Leoni Kurt, <i>Committee Outreach Manager, House of Commons</i> Lucinda Blaser, <i>Digital Engagement Manager, Digital Outreach Team, House of Commons</i></p>	
1100	Tea/coffee	CPA Room
1115	<p>Briefing on Prime Minister's Questions Rt. Hon David Hanson MP (Labour)</p> <p><i>With delegation of Indian Chevening Scholars from the Parliament of India</i></p>	CPA Room
1145	Observe Prime Minister's Questions	Commonwealth Gallery
1245	<p>Lunch In attendance: Dr Matthew Offord MP (Conservative), <i>Delegate, CPA UK Anguilla Post-Election Seminar, August 2015</i></p>	Adjournment Restaurant
1345	<p>Retaining independence from government Effective PACs possess the power to choose subjects for examination without government direction or intervention. How can PACs retain independence from government in parliaments where the executive plays a dominant role?</p> <p>Chris Evans MP (Labour), <i>Member of UK Public Accounts Committee</i> Anthony Staddon, <i>Parliamentary Consultant, Parliamentary Strengthening Cluster (PSC), World Bank Group</i></p>	CPA Room
1430	<p>Observe Treasury Select Committee Inquiry The economic and financial costs and benefits of UK's EU membership <i>Witnesses: Andrew Bailey, Deputy Governor for Prudential Regulation and Chief Executive Officer of the Prudential Regulation Authority, Tracey McDermott, Acting Chief Executive, Financial Conduct Authority</i></p>	Wilson Room, Portcullis House
1515	Tea/coffee	Portcullis House
1530	<p>Observe a UK Public Accounts Committee meeting Contracted out health and disability assessments <i>Second panel: Robert Devereux, Permanent Secretary, Department for Work & Pensions; Andrew Forzani, Commercial Director, Department for Work & Pensions</i></p>	Committee Room 15
1700	Meeting with Meg Hiller MP (Labour), Chair, UK Public Accounts	Committee



HOUSES OF PARLIAMENT

	Committee and Members of the UK Public Accounts Committee	Room 15
1730	<i>End of day</i>	
THURSDAY 4 FEBRUARY		
0930	<i>Arrive Portcullis House Entrance, Victoria Embankment Met by a CPA UK representative</i>	
0945	<i>Meeting with Kathy Ponteen, Overseas Territories Directorate, Foreign and Commonwealth Office</i>	CPA Room
1045	PAC and the Media The session will look at how the PAC can best manage its own media image. How can PACs respond to public interest and demands for scrutiny? How to manage the public's expectations? What are the positive ways in which the media can assist PACs in their work? Tim Bowden, <i>Media Officer, UK Public Accounts Committee</i>	CPA Room
1145	Tea/coffee	CPA Room
1200	View Proceedings in the House of Commons	Commonwealth Gallery
1230	Lunch In attendance: Andrew Rosindell MP (Conservative), <i>Chair, Overseas Territories All Party Parliamentary Group (APPG)</i> Members of the APPG	CPA Room
1345	Monitoring recommendations This session will examine how the PAC can monitor impact, follow up on recommendations and deal with a possible lack of government response to reports. Richard Bacon MP (Conservative), <i>Member, UK Public Accounts Committee</i> Kevin Foster MP (Conservative), <i>Member, UK Public Accounts Committee</i>	CPA Room
1445	Committee management This session looks at how the PAC can be most effective in managing meetings, communicating internally and reporting to the House. Stephen McGinness, <i>Clerk, UK Public Accounts Committee</i>	CPA Room
1545	Prioritising Workload	CPA Room



HOUSES OF PARLIAMENT

	This session will look at interpreting and prioritising financial and audit information from the National Audit Office Larry Honeysett, <i>Head of Financial Scrutiny, Scrutiny Unit, House of Commons</i>	
1645	<i>End of day</i>	
FRIDAY 5 FEBRUARY		
0845	<i>Arrive Portcullis House Entrance, Victoria Embankment Met by a CPA UK representative</i>	
0900	Practical Workshop Interpreting financial data Larry Honeysett, <i>Head of Financial Scrutiny, Scrutiny Unit, House of Commons</i>	Room W1
1030	Tea/coffee	Room W1
1100	Practical Workshop: What makes for an effective question? Effective questioning techniques Duncan Sagar, <i>Clerk of Committees, House of Lords</i>	Room W1
1200	Discussion session Identifying key areas for in-territory programme and next steps Rachael Atkins, <i>Americas, Caribbean and Europe Programme Manager, CPA UK</i>	CPA Room
1300	<i>End of programme</i>	

6. Media Coverage

6.01 CPA UK used Twitter to promote the programme in real time https://twitter.com/CPA_UK/status/694204685490745345. Articles on the programme were published in *The Anguillian*, an independent weekly newspaper in Anguilla, available [here](#)³ and [here](#)⁴.

7. Outcomes & follow-up activities

³ <http://theanguillian.com/2016/02/public-accounts-committee-pac-youth-parliamentarian-make-working-visit-to-westminster/> (Accessed 16/02/16)

⁴ <http://theanguillian.com/2016/02/public-accounts-committee-pac-engages-in-capacity-building/> (Accessed 16/02/16)



HOUSES OF PARLIAMENT

7.01 The programme achieved its objective to give participants a comprehensive introduction to the role and functions of the PAC. Sessions with Officials and former and current Members of the UK PAC explored the remit of the PAC in detail from the responsibilities of Members to gathering evidence and holding inquiries.

7.02 The programme facilitated valuable and constructive exchanges between the Anguillan PAC, the UK PAC, and the Isle of Man PAC as well as the World Bank Parliamentary Strengthening Programme and UK National Audit Office. Further exchanges will be encouraged with a view to cementing long-term supportive relationships.

7.03 CPA UK will continue its engagement with the Anguilla House of Assembly as part of the wider PPP. The next activity will be a Public Accounts Committee Workshop held in the Anguilla House of Assembly, scheduled for 4 - 6 April 2016. Sessions, discussion and assessment forms completed by participants from the first PAC visit to Westminster will help inform the next activity and further engagement with the Anguilla House of Assembly within the PPP.

7.03.1 Future work with the House of Assembly aims to:

- i. Support the House in providing an informative and inclusive introduction for all stakeholders to the role and remit of PACs, clarifying and informing all participants on their roles, relationships and responsibilities towards the Committee.
- ii. Provide a comprehensive introduction of the role and functions of the PAC to the Speaker and Members of the Anguilla House of Assembly, Accounting Officers and Permanent Secretaries of Government departments and other relevant stakeholders.
- iii. Facilitate discussion, build relationships and understanding between the PAC and relevant partners such as the Audit Office, Accounting Officers, and Government departments on their role, and remit in relation to the PAC.
- iv. Facilitate discussion to create a framework for the implementation of international good practice in oversight of the Executive related to Public Accounts in an Anguillan context.

8. Funding breakdown

8.01 Programme costs were shared between CPA UK, the Anguilla Governor's Office and the Anguilla House of Assembly.

9. Acknowledgements

9.01 CPA UK would like to thank Members and Officials of the Houses of Parliament and of the High Court of Tynwald, representatives from the UK National Audit Office and World Bank Group Parliamentary Strengthening Cluster who contributed to the informative and valuable discussions as part of the programme. CPA UK would also like to thank the Anguilla Governor's Office, Anguilla House of Assembly and Overseas Territories Directorate, Foreign and Commonwealth Office for their support.



10. About CPA UK

10.01 CPA UK is one of the largest and most active branches in the CPA community and delivers a unique annual international outreach programme in Westminster and overseas. CPA UK works to encourage parliamentary diplomacy and build parliamentary capacity on behalf of the UK Parliament and the wider CPA. Through activities such as conferences, seminars, delegations and parliamentary strengthening teams, CPA UK provides Members with a practical, current and first-hand perspective on international issues facing fellow parliamentarians across the Commonwealth. Working with CPA UK's international outreach programmes also enhances Members' understanding of issues facing diaspora communities in their own constituencies.